Connecticut Youth Service Bureaus
2013-15

Positive Youth Development,
Diversion from the Justice System
and Youth Development Services

Evaluation report prepared by:
The Charter Oak Group, LLC
for
Connecticut State Department of Education
December 2015

Contents

I. Executive Summary 3

II. History and Background 4

III. Data Collection Methods and Framework 5

IV. Funding and Cost Savings 6

V. Tier 1 Programs 7

VI. Tier 2 Programs, Data Analysis and Reporting 8

VII. Conclusions and Recommendations 16

VIII. Appendixes 17

I. EXECUTIVE SUMMARY

This is the first biennial evaluation report of the Youth Service Bureaus (YSBs) of Connecticut. Funding for YSBs has remained relatively stable, as has the number of youth and families served. There are currently 102 YSBs with a combined budget of just under $36 million. Approximately 10 percent of that total is from a Connecticut State Department of Education (CSDE) grant and enhancement supplement. The remainder of the budget is from matching funds required from each municipality and additional funds leveraged by YSBs that consist of other state funds, federal funds, additional municipal funds, grants from foundations, and donations.

YSBs conduct two levels of programming: Tier 1 programming includes short-term events (e.g., an informational session on cyberbullying) and large group events (e.g., assemblies, family days). Tier 2 programming is longer (generally 20 hours or more), focused on youth development, and intensive enough to affect youth behavior and development in school and community. Much of the analysis in this report focuses on Tier 2 programs, their quality, and outcomes.

Changes from Program Year (PY) 2011-12 include a shift toward serving more black and Hispanic youth, a reflection of changing demographics in Connecticut communities. Another major change is an increase over previous years in the proportion of the number of referrals coming from parents and from schools, demonstrating the strong role that YSBs play in their individual communities. Parents and schools represented just over half of the referrals in PY 2012. They made up over 70 percent of referrals in PY 2014. The age range has remained consistent with previous years. Over 70 percent of the youth being served are between ages 10 and 18.

The majority of Tier 2 programs still focus on positive youth development. In addition, mental health services are frequently provided (e.g., individual, family, and group therapy). The major difference is evident in the growing number of Juvenile Review Boards (JRBs) that YSBs manage. JRBs are developing as a priority strategy to continue Connecticut's goal of diverting as many youth as possible from the juvenile justice system. This leading edge approach to diversion is not only supported by the YSBs but also by the Department of Children and Families and the Court Support Services Division of the Judicial Branch.

Three surveys were designed and administered to youth participating in YSB programs and activities. One survey is for youth participating in positive youth development programs, the majority of program activities. Another survey is given to youth receiving mental health services: individual, group, and family therapy. The third survey is for those youth participating in the JRB process. Participants in all three surveys express a high degree of satisfaction with the programs and a strong sense that these programs are making a difference in their lives. The results speak to the quality and outcomes of the programming within the YSBs.

II. HISTORY AND BACKGROUND

In 1978, Section 10-19o of the Connecticut General Statutes established Youth Service Bureaus (YSBs). A YSB is defined as an agency operated directly by one or more municipalities, or a private agency designated to act as an agent of one or more municipalities, for the purpose of evaluating, planning, coordinating and implementing services. Services include prevention and intervention programs for delinquent and pre-delinquent youth, pregnant and parenting youth, and troubled youth (appendix A). The statute further states that YSBs shall be the coordinating unit of community-based services to provide a comprehensive delivery of prevention and intervention, treatment and follow-up services.

YSBs offer a broader scope of services than most other youth-serving agencies. Besides providing direct services, YSBs are responsible for assessing the needs of youth, identifying gaps in services, and coordinating services for youth to fill gaps and avoid duplication of services. Many YSBs also play a special role in working with the juvenile justice system to meet the needs of children and youth found to be delinquent by providing or making referrals to mental health services.

YSBs range in size and scope, from the smallest, staffed by a single part-time employee in a municipal office, to the largest, a private, nonprofit agency that provides a wide range of services to 10 municipalities. In a few communities, volunteers provide YSB administrative functions, thereby permitting the total YSB budget to be used for direct services. YSBs in larger cities focus their activities on administrative efforts that coordinate the many public and private providers in the community that offer a wide array of youth services. The coordination of these efforts helps to limit gaps in service and identify other resource needs, thereby, assuring that the youth are being adequately served.

Section 10-19m (c) of the Connecticut General Statutes requires the Commissioner of Education, "on December 1, 2011, and biennially thereafter, report to the General Assembly on the referral or diversion of children under the age of eighteen years from the juvenile justice system and the court system." This report, for the period 2013-15, provides a summary of information collected and required from the YSBs that participated in the state-funded grant program managed by the Connecticut State Department of Education (CSDE). The report includes information about the various income sources used by YSBs; the number of children and youth referred to YSBs and who have been diverted from the juvenile justice system; participants' demographic information; and the types of services received, such as crisis intervention, family therapy, group therapy, employment training, and positive youth development. This report provides an analysis of outcome information as part of an improved accountability system, based on a results-based accountability (RBA) framework.

III. DATA COLLECTION METHODS AND FRAMEWORK

Data from administrative databases and surveys of youth participating in a wide range of YSB services were collected throughout the year. The data in this PY 2013–PY 2014 report provide important comparisons to the previous biennial report.

Tier 1 information is reported to the CSDE in summary form. Tier 2 information is collected for each individual participant so that it can be matched to determine what measureable effect these programs may have on school success.[1] Tier 2 information will be used to complete a report card in 2016.

Positive Youth Development, Client and Juvenile Justice Surveys

Individual surveys for different program categories are an important component of Tier 2 data collection methods:

1. The YSB Questionnaire is for young people in youth development and other afterschool programs. They receive a 15-question survey that focuses on program quality and outcomes.
2. The Clinical Survey is for youth and their families engaged in mental health services. They receive a different survey, with seven questions developed by the University of California, San Francisco, to assess quality of clinical services and their role in making a difference in the lives of these youth.
3. The JRB Survey is for youth involved in diversion, mostly through the Juvenile Review Board process.

All Tier 2 program participants are asked to complete a survey after completing their program. Answering the survey is voluntary.

The RBA Reporting Framework

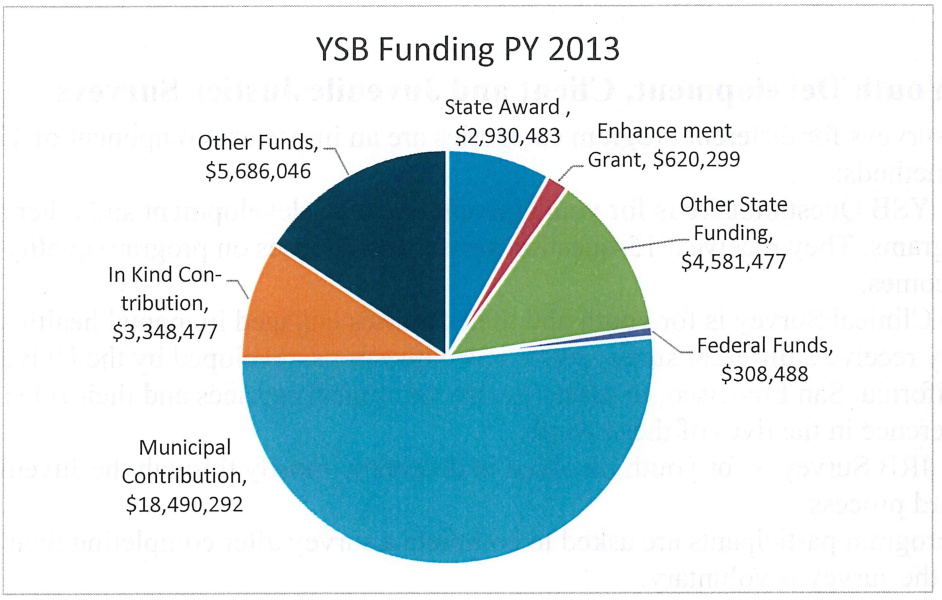
The RBA framework is most closely aligned with Tier 2 programs. Tier 2 programs are generally longer in duration and more intensive and intentional in their program goals than in Tier 1. More importantly, Tier 2 programs have been evaluated to correlate to educational and behavioral outcomes linked to a result statement. Tier 1 programs simply consider "How much did we do?" Accountability for Tier 2 programs requires answers that include: "How much did we do?" "How well did we do it?" and "Is anyone better off?"

1. The exception to the minimum 20-hour standard is that an individual YSB may choose to shift a Tier 1 program to Tier 2 even if the program runs for less than 20 hours.

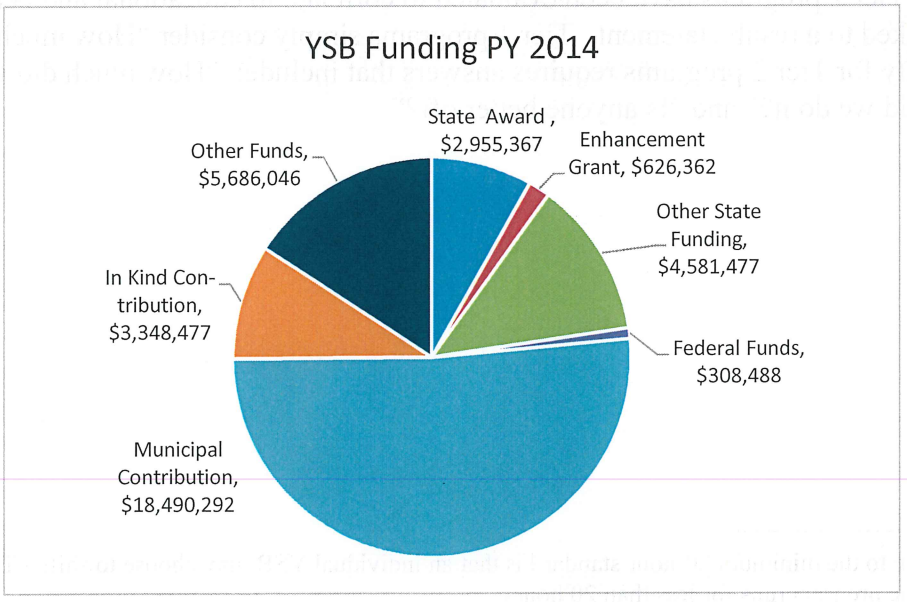
IV. FUNDING AND COST SAVINGS

The minimum amount awarded to each YSB was $14,000. Each town is required to match the base state grant: at least 50 percent of the match must come from town-appropriated funds that include municipal and in-kind contributions.

In PY 2013, the total state grant to YSBs including enhancement was $3,550,782. Total funding including all leveraged funds was $35,965,562. The chart below provides details of other sources.



In PY 2014, the total state grant to YSBs was $3,581,729. Total funding including all leveraged funds was $39,996,509. The chart below provides details of other sources. Detailed information on the funding sources for each YSB is presented in appendix B.



V. TIER 1 PROGRAMS

There are two categories of Tier 1 programs: Short-term/small group programs lasting less than 20 hours (short series, one-time workshops, lectures, day events) and large group events or series of events (large assemblies at school, family day, or mock car crash event in the community).

As evident from table 1, larger events reached over 400,000 young people and parents across the state in PY 2013-14. A summary of the Tier 1 programs is provided below. The numbers served in Tier 1 programs in PY 2013 and PY 2014 were similar to the numbers in PY 2011 and PY 2012.

Table 1: Tier 1 Programs Summary

	PY 2013		PY 2014	
YSB Tier 1 Programs	Number of Programs	Number of Participants	Number of Programs	Number of Participants
Small Group Programs	1,562	42,987	1,613	53,864
Large Group/One-time events	647	146,000	753	189,236
Total	2,209	188,987	2,366	243,100

VI. TIER 2 PROGRAMS DATA ANALYSIS AND REPORTING

A. Referrals

YSBs receive referrals from community, regional and state service providers, parents/guardians, and the youth themselves, as outlined in table 2. The issues presented to YSBs are complex and often require a network of services. YSBs annually track referral information that is then used to assist in developing programs and activities.

Table 2 shows the YSB reported breakdown of the referral sources for children and youth in PY 2013 and PY 2014. Referral source information was provided for over 16,000 individuals in PY 2013 and over 18,000 individuals in PY 2014. Parents and guardians are the single largest referral source having risen as a proportion of all referrals to over 44 percent in PY 2014. School districts are the second largest referral source having grown to nearly 30 percent of all referrals. The importance of YSBs to parents and schools is obvious from these percentages.

Schools use YSBs for a range of support services that assist students with behavioral health needs, provide social/emotional development, and prevent referrals to the criminal justice system by way of the Juvenile Review Boards. Self-referrals constituted about one-fifth of the referrals, but that percentage dropped to 14 percent in PY 2014. The decline in self-referrals will be monitored in the next two years to determine if the decline continues.

Table 2: Referral Sources PY 2013 and PY 2014[2]

	PY 2013 Frequency	PY 2013 Percent	PY 2014 Frequency	PY 2014 Percent
Parent/Guardian	5,020	36.5	6,203	44.3
School	3,655	26.6	4,077	29.1
Self	3,163	23.0	2,064	14.0
Police	677	4.9	461	3.3
Social Service Agency	261	1.9	353	2.5
Juvenile Review Board	217	1.6	102	.7
Juvenile Court	38	.3	132	.9
DCF	125	.9	122	.8
Other	588	4.3	614	4.4
Total	13,744	100.0	14,006	100.0
Unknown	2,357		4,125	
Total	16,101		18,131	

2. Differences in numbers are due to variability in reporting and difference in databases used.

B. Tier 2 Participant Characteristics

YSBs provide a range of services to at-risk youth to divert them from the juvenile justice system. They offer a variety of interventions that are known to help youth function more effectively in their schools and communities.

The following charts provide details on some key demographics for Tier 2 programs. Although there are significant variations between YSBs, the percentage of females that received services in PY 2013 and PY 2014 was slightly higher than the percentage of males served. This is similar to the gender distribution in PY 2011 and PY 2012.

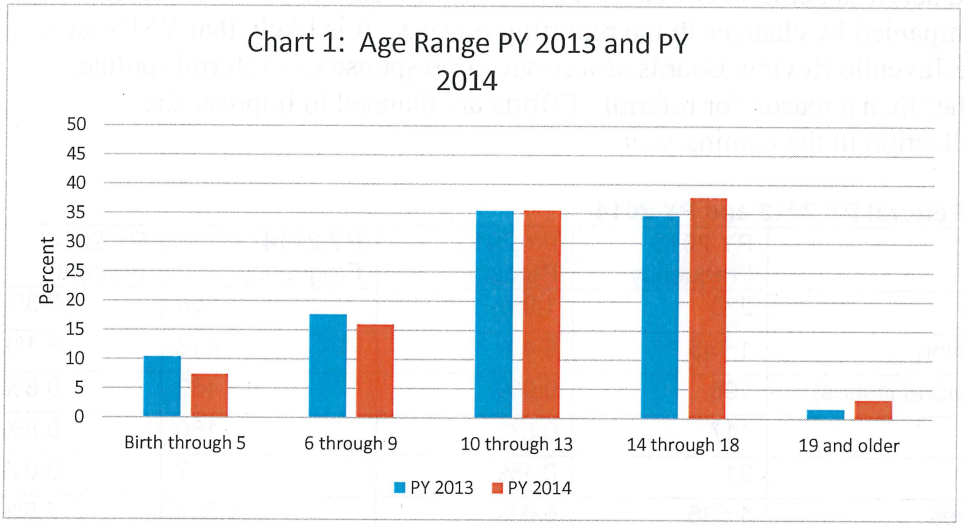
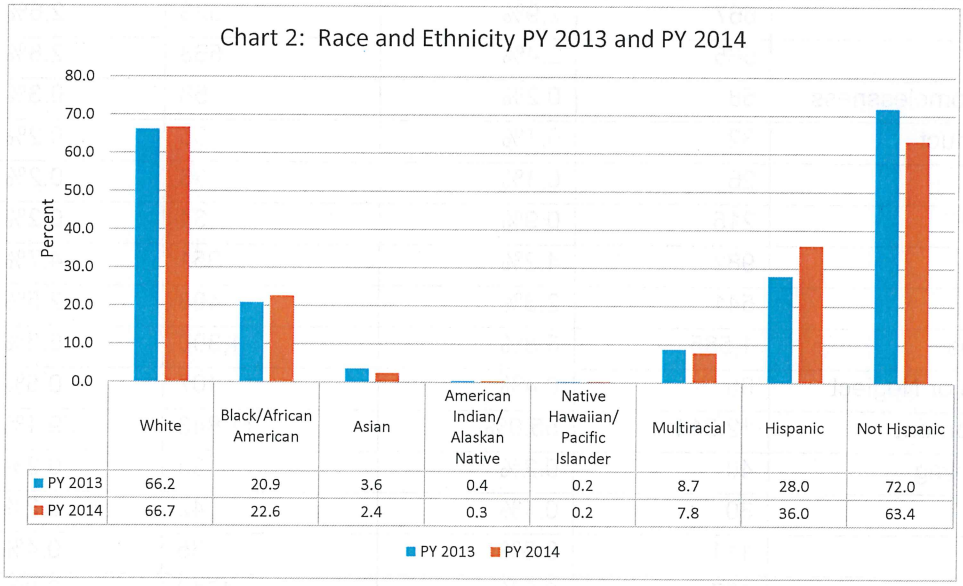


Chart 1 presents age groups for PY 2013 and PY 2014. The two largest groups of youth in both years are those aged 10-18, covering middle school and high school years. Together these two groups constitute approximately 72 percent of all youth receiving Tier 2 services.



	White	Black/African American	Asian	American Indian/ Alaskan Native	Native Hawaiian/ Pacific Islander	Multiracial	Hispanic	Not Hispanic
PY 2013	66.2	20.9	3.6	0.4	0.2	8.7	28.0	72.0
PY 2014	66.7	22.6	2.4	0.3	0.2	7.8	36.0	63.4

Chart 2 shows race/ethnicity of the children and youth that receive services from a YSB. In PY 2013 and PY 2014, approximately 68 percent of the children and youth were white, a slightly lower percentage than in previous years. The percentage of Hispanic/Latino youth has risen in the last few years from 24 percent in PY 2011 to over 30 percent in PY 2014. The percentage of Black/African-Americans has also increased from 18 percent in PY 2011-12 to over 22 percent in PY 2014.

C. Reasons for Referral

To better align the referral sources to other services provided, the YSBs collect information on the reasons that youth come to them. Table 3 below identifies the wide range of reasons young people engage in services that, in turn, drive the range of services described in section D: Services Provided. The majority of youth report coming to the YSB for services in the general category of positive youth development.

One notable change between PY 2013 and PY 2014 is the decline in the number of referral reasons attributed to the Juvenile Review Board. These changes are contrary to the growth in Juvenile Review Board services being overseen by YSBs. The increase in Juvenile Review Board activity has been accompanied by changes in the reporting process. It is likely that YSBs have begun to recognize the Juvenile Review Boards as a service in response to a referral (police, parents, or school) rather than a reason for referral. Efforts are planned to improve the consistency of data collection in the coming year.

Table 3: Reasons for Referral PY 2013 and PY 2014

	PY 2013 Frequency	PY 2013 Percent	PY 2014 Frequency	PY 2014 Percent
Summer Programming	225	1.0%	58	0.3%
After School Programming	1,945	8.4%	613	3.1%
Beyond Control (Behavioral issues)	198	0.9%	162	0.8%
Bullying	117	0.5%	160	0.8%
Dating Violence	21	0.1%	7	0.0%
Defiance of School Rules	1,536	6.6%	1,509	7.5%
Delinquent Behavior	667	2.9%	523	2.6%
Depression	565	2.4%	563	2.8%
Homeless/At Risk of Homelessness	58	0.2%	58	0.3%
Indecent/Immoral Conduct	32	0.1%	35	0.2%
Internet Related	26	0.1%	36	0.2%
Juvenile Review Board	215	0.9%	34	0.2%
Non-School Issues	982	4.2%	951	4.7%
Other	541	2.3%	498	2.5%
Parenting/Family Issues	1,585	6.8%	1,300	6.5%
Physical/Sexual Abuse or Neglect	95	0.4%	107	0.5%
Positive Youth Development	12,814	55.0%	11,843	59.1%
Pregnancy/Teen Parenting	40	0.2%	33	0.2%
Running Away	30	0.1%	42	0.2%
Suicidal Behavior	111	0.5%	85	0.4%
Truancy	187	0.8%	1210	6.0%
Substance Abuse	248	1.1%	150	0.7%
Employment Training	7	0.0%	58	0.3%
	23,278	100.0%	20,035	100.0%

D. Services Provided

Each YSB provides a range of services, either directly, contractually, or by referral to other agencies. Table 4 contains the most frequently reported.

YSBs provide mental health services to thousands of youth and families. When a YSB does not provide direct services, it will make a referral to other community organizations. Direct services may include individual counseling, group therapy, and family therapy. Table 4 shows all direct services and the number of participants.

Table 4 presents the types of services provided to children, youth, and their families over the past two years. It shows that YSB's most prevalent services are after-school programs and the combination of family, group, and individual therapy. Additional programs involve leadership development and life-skills training. Note: The services are arranged in frequency of delivery to the extent possible. The percentage of some services increased or decreased from PY 2013 to PY 2014.

Table 4: Services Provided to Diverted Children, Youth, and their Families

Program	PY 2013 Frequency	PY 2013 Percent	PY 2014 Frequency	PY 2014 Percent
After-School Programming	4,383	26.1%	4,447	22.0%
Leadership Development	1,492	8.9%	2,076	10.3%
Life-Skills Training	1,091	6.5%	1,624	8.0%
Mentoring	971	5.8%	1,560	7.7%
Individual Therapy	1,538	9.2%	1,529	7.6%
Summer Programming	Not recorded		1,478	7.3%
Family Therapy	1,342	8.0%	1,041	5.2%
Group Therapy	477	2.8%	459	2.3%
Community Service	534	3.2%	1,288	6.4%
Employment Training	969	5.8%	1,214	6.0%
Service Learning	229	1.4%	915	4.5%
Case Management	1,088	6.5%	666	3.3%
Juvenile Review Board	574	3.4%	450	2.2%
Crisis Intervention	267	1.6%	295	1.5%
Teen Parenting/Pregnancy Prevention	136	0.8%	35	0.2%
Other	1,461	8.7%	1,063	5.3%
Totals	16,768	100.00%	20,190	100.0%

The types of services provided to children, youth, and their families are consistent with the CSDE's initiatives to promote extended learning opportunities and support for students and their families. These opportunities provide support and activities that help children and youth to further develop social and emotional skills and abilities.

Results

E. Educational Outcomes and Survey Data

The primary source for outcomes is the three surveys covering the areas of positive youth development, mental health services, and juvenile justice diversion. Each of the surveys is designed to speak to the three key questions associated with the results-based accountability framework: how much did we do, how well we do it (program quality), and is anyone better off (program outcomes).

Questionnaires. The second approach to the analysis of results for YSB participants is the collection of survey data. In the past two years, three surveys have been used to assess how well YSB programs and services have been delivered and to what degree participants are better off as a result.

Table 5: Returns from surveys

Survey	Number and Type of Questions	Number Completed
• The YSB Questionnaire	15 fixed response questions regarding overall satisfaction, program quality, and self-reported outcomes	10,055
• The Clinical Survey (mental health services)	7 fixed response questions regarding the quality of the clinical experience and the perceived impact on the youth's life	1,297
• Juvenile Review Board Survey	7 fixed response questions regarding quality of services received and perceived value to the youth's life	602
Total		11,954

Positive Youth Development Questionnaire. The major participant questionnaire measures program quality and the outcomes anticipated from the various after school programs. Over 10,000 questionnaires were completed.

The questionnaire for after-school and positive youth development programs contains 15 statements. The survey uses a 5-point Likert scale where 1 equals strongly disagrees and 5 equals strongly agrees. A midpoint of 3 indicates that the respondent was neutral, neither agreeing nor disagreeing with the statement. The first three questions make up the overall satisfaction scale. Questions 4-10 are questions that assess various qualities associated with "how well" the program is run, and questions 11-15 are questions that assess the outcomes youth experienced.

Below are the 15 items that participants are asked to rate on a 1-5 scale:

1. The program was a great experience.
2. The program was better than expected.
3. Compared to similar programs, this one is best.
4. The staff explained what I needed to do while in the program.
5. The staff told me everything I needed to know about how the program worked.
6. The staff understood my needs and interests.
7. I felt safe in the program.
8. I have been active in deciding what would happen during the program.

9. I got the help I needed (e.g., transportation) to be in the program.
10. I trust the staff I know in the program.
11. I gained new skills and knowledge while in the program.
12. I learned more about myself while in the program.
13. I can use what I have learned in the program.
14. I am more confident since being in the program.
15. I feel better about myself since being in the program.

Overall satisfaction is an index created by taking an average of the scores from the first three statements and transforming the resulting average from a 1-5 scale to a 0-100 scale. The overall, statewide satisfaction score for PY 2013 and PY 2014 is 83.2 out of 100, slightly lower than the score during the pilot phase in 2010-2011. The statewide score of 83.2 compares very favorably with similar satisfaction indices such as the American Customer Satisfaction Index (ACSI).[3] The three ACSI questions are similar and provide a reasonable level of comparison. A similar level of overall satisfaction is evident in the other two surveys (Clinical and Juvenile Review Board) discussed below.

Of the 12 questions following the three index statements, the highest scores were for statements 4, 7, and 10. Each is an aspect of how well the programs and services are being run. Of particular note is the score for feeling safe (90.3), a program quality important to many young people after school. The lowest scores were for certain outcome-related statements: 12, 14, and 15. These three questions are associated with different aspects of attitude toward the self. The statewide scores for these three questions ranged from 77 to 80. Outcome statements regarding knowledge (questions 11 and 13) received higher scores (85 and 86).

Table 6: Positive Youth Development Questionnaire Scores

Question	Count	Average Score
Q1-3 (Satisfaction index)	10,044	83.2
Highest		
7. I felt safe in the program.	9,796	90.3
4. The staff explained what I needed to do while in the program.	9,755	88.9
10. I trust the staff I know in the program.	9,796	89.6
Lowest		
12. I learned more about myself while in the program.	9,566	76.7
14. I am more confident since being in the program.	9,582	79.9
15. I feel better about myself since being in the program.	9,539	80.0

Clinical Survey for Mental Health Services. The mental health questionnaire contains seven questions with a 4-point Likert scale. The items and scale were modeled on a questionnaire originally developed by researchers at the University of California, San Francisco.[4] The first three questions make up the satisfaction index. Questions 4-6 assess key program qualities. Question 7 speaks to the key outcome, whether the youth is better off.

3. http://www.theacsi.org/about-acsi
4. Stuntzner-Gibson, D., Koren, P.E., & DeChillo, N. (1995). The Youth Satisfaction Questionnaire (YSQ): What kids think of services. *Families in Society, 76,* 616-624.

The questions include:

1. How would you rate the quality of service you have received?
2. Overall, how satisfied are you with the services you have received?
3. If you were to seek help again, would you come back to our program?
4. How satisfied are you with the amount of help you have received?
5. Have the services you received helped you to deal more effectively with your problems?
6. Did you feel understood by your counselor?
7. Did the services make a difference in your life?

Of over 1,200 respondents, 43 percent were in individual therapy, 18 percent in family therapy, and 39 percent in group therapy. There was no significant difference in overall satisfaction scores among those in the three types of therapy.

The first three questions are used to create an overall satisfaction score following the same basic method used in the participant questionnaire: the responses from the first three questions are averaged and converted to a 0-100 scale.

Overall satisfaction statewide was 87, somewhat higher than overall satisfaction for the youth development questionnaire. The highest score (91) was for question 6, being understood by the counselor. The lowest score (80) was for question 7, whether the clinical services made a difference in their lives.

Table 7: Clinical Survey for Mental Health Services Scores

Question	Count	Average Score
Q1-3 (Satisfaction index)	1,297	87.3
Highest		
6. Have the services you received helped you to deal more effectively with your problems?	1,274	90.7
Lowest		
8. Did the services make a difference in your life?	1,263	82.2

Juvenile Review Board Survey. The third survey was designed specifically for those youth that participated in diversion activities through the Juvenile Review Board (JRB). There were eight fixed response questions on the survey. The survey was used for two years and just over 600 youth responded. The overall satisfaction index calculation is similar to the other two surveys using the first three questions with a numeric conversion to a 0-100 scale. Questions 4 and 6 deal with how well the JRB is administered. Questions 5 and 8 assess outcomes (e.g., able to deal more effectively with problems, difference in my life).

The overall satisfaction score was 83.5, similar to the index score for the Positive Youth Development questionnaire. The lowest score (81.5) was for the amount of help provided. The highest score (88.4) was for feeling understood.

Table 8: Juvenile Review Board Survey Scores

Question	Count	Average Score
Q1-3 (Satisfaction index)	602	83.5
Highest		
7. Do you feel understood by your counselor?	550	88.4
Lowest		
5. How satisfied are you with the amount of help you have received?	597	81.5

Because of this initial effort, the survey has been revised and expanded in collaboration with the Department of Children and Families. There are youth and parent versions that will be used in the future to assess more fully the quality of JRB services and the outcomes produced.

VII. CONCLUSIONS and RECOMMENDATIONS

The CSDE and YSBs are committed to ensuring that our communities provide opportunities for Connecticut's children and youth by providing programs and activities that contribute to their growth and development. YSBs have served young people in many different ways. Besides serving at-risk and justice-involved youth, YSBs provide youth and their families with the mental health services needed to give them the optimal chance for good health and success in school and in life.

The gender and age ranges of youth served in PY 2013 and PY 2014 are essentially the same as in the previous two program years (PY 2011 and PY 2013). The most notable demographic changes are the increased percentage of Black/African American and Hispanic youth being served. This largely reflects the changing demographics of the communities in Connecticut and indicates that YSBs continue to serve those youth most at risk in their communities.[5]

The positive youth development and after-school programs provide the core of programming for YSBs. However, clinical services (family, group, and individual therapy) continue to be an important element for helping those most at risk of experiencing trouble in their schools and communities.

A major change especially evident in PY 2014 is the expansion of JRBs among YSBs. Because of this expansion and the continued groundbreaking efforts of Connecticut to divert young people from the courts and detention, the JRB survey was revised and a newly expanded data collection process will further efforts to strengthen the accuracy of reporting and accountability in this critical area of YSB's work.

The JRB survey raises some concern about the "amount of help received from the JRB process." Given the expansion of the JRB process among YSBs, we will need to pay particular attention to the availability of resources and that those resources are sufficiently robust to serve the needs of the youth and their families.

The surveys for positive youth development and for mental health services do not raise any specific issues in regard to program quality, but both surveys highlight the importance of paying attention to outcomes. Both surveys have the lowest scores for positive youth development and clinical outcomes. Although the scores are not low overall, they are lower than the program quality scores and serve as a reminder of the importance of focusing on results. These surveys will be reviewed with the individual YSBs during regional meetings this winter.

YSBs offer a continuum of services that keep children and youth in school and out of the juvenile justice system. YSBs are a trusted partner and share the responsibility of providing a quality, equitable education for children and youth.

---

5. http://3xa3sn2xtr6117bb6o2m6zwf8ea.wpengine.netdna-cdn.com/files/2013/01/CTCouncilPhilanthropy_29jan2013.pdf.

VII. APPENDIXES

APPENDIX A

Connecticut General Statutes
Section 10-19m to 10-19p

Sec. 10-19m. (Formerly Sec. 17a-39). Youth service bureaus. Annual report. Regulations. (a) For the purposes of this section, "youth" shall mean a person from birth to eighteen years of age. Any one or more municipalities or any one or more private youth serving organizations, designated to act as agents of one or more municipalities, may establish a multipurpose youth service bureau for the purposes of evaluation, planning, coordination and implementation of services, including prevention and intervention programs for delinquent, predelinquent, pregnant, parenting and troubled youth referred to such bureau by schools, police, juvenile courts, adult courts, local youth-serving agencies, parents and self-referrals. A youth service bureau shall be the coordinating unit of community-based services to provide comprehensive delivery of prevention, intervention, treatment and follow-up services.

(b) A youth service bureau established pursuant to subsection (a) of this section may provide, but shall not be limited to, the delivery of the following services: (1) individual and group counseling; (2) parent training and family therapy; (3) work placement and employment counseling; (4) alternative and special educational opportunities; (5) recreational and youth enrichment programs; (6) outreach programs to insure participation and planning by the entire community for the development of regional and community-based youth services; (7) preventive programs, including youth pregnancy, youth suicide, violence, alcohol and drug prevention; and (8) programs that develop positive youth involvement. Such services shall be designed to meet the needs of youth by the diversion of troubled youth from the justice system as well as by the provision of opportunities for all youth to function as responsible members of their communities.

*(c) The Commissioner of Education shall adopt regulations, in accordance with the provisions of Chapter 54, establishing minimum standards for such youth service bureaus and the criteria for qualifying for state cost-sharing grants, including, but not limited to, allowable sources of funds covering the local share of the costs of operating such bureaus, acceptable in-kind contributions and application procedures. Said Commissioner shall, on December 1, 1979, and annually thereafter, report to the General Assembly on the referral or diversion of children under the age of sixteen years from the juvenile justice system and on the referral or diversion of children between the ages of sixteen and eighteen years from the court system. Such report shall include, but not be limited to, the number of times any child is so diverted, the number of children diverted, the type of service provided to any such child, by whom such child was diverted, the ages of the children diverted and such other information and statistics as the General Assembly may request from time to time. Any such report shall contain no identifying information about any particular child. Additionally, the Department may waive the requirement of the composition of the Advisory Board when one or more of the agencies mentioned in subsection (b) (1) of this section do not exist.

*Please note that Section 78 of Public Act 07-4 of the June Special Session amended Subsection (c) of this section so that effective January 1, 2010, Subsection (c) will read as follows:

(c) The Commissioner of Education shall adopt regulations, in accordance with the provisions of chapter 54, establishing minimum standards for such youth service bureaus and the criteria for qualifying for state cost-sharing grants, including, but not limited to, allowable sources of funds covering the local share of the costs of operating such bureaus, acceptable in-kind contributions and application procedures. Said commissioner shall, on December 1, 1979, and annually thereafter, report to the General Assembly on the referral or diversion of children under the age of eighteen years from the juvenile justice system and the court system. Such report shall include, but not be limited to, the number of times any child is so diverted, the number of children diverted, the type of service provided to any such child, by whom such child was diverted, the ages of the children diverted and such other information and statistics as the General Assembly may request from time to time. Any such report shall contain no identifying information about any particular child.

Sec. 10-19n. (Formerly Sec. 17a-40). State aid for establishment and expansion of youth service bureaus. To assist municipalities and private youth-serving organizations designated to act as agents for such municipalities in establishing, maintaining or expanding such youth service bureaus, the state, acting through the Commissioner of Education, shall provide cost-sharing grants, subject to the provisions of this section for (1) the cost of an administrative core unit and (2) the cost of the direct services unit provided by such youth service bureau. No state grant shall be made for capital expenditures of such bureaus. All youth service bureaus shall submit a request for a grant, pursuant to this section and sections 10-19m and 10-19o, on or before May fifteenth of the fiscal year prior to the fiscal year for which such grant is requested.

Sec. 10-19o. (Formerly Sec. 17a-40a), as amended by Sec. 35 of Public Act 07-3 of the June Special Session. Youth service bureau grant program. (a) The Commissioner of Education shall establish a program to provide grants to youth service bureaus in accordance with this section. Only youth service bureaus which were eligible to receive grants pursuant to this section for the fiscal year ending June 30, 2007, or which applied for a grant by June 30, 2007, with prior approval of the town's contribution pursuant to subsection (b) of this section, shall be eligible for a grant pursuant to this section for any fiscal year commencing on or after July 1, 2007. Each such youth service bureau shall receive a grant of fourteen thousand dollars. The Department of Education may expend an amount not to exceed two per cent of the amount appropriated for purposes of this section for administrative expenses. If there are any remaining funds, each such youth service bureau that was awarded a grant in excess of fifteen thousand dollars in the fiscal year ending June 30, 1995, shall receive a percentage of such funds. The percentage shall be determined as follows: For each such grant in excess of fifteen thousand dollars, the difference between the amount of the grant awarded to the youth service bureau for the fiscal year ending June 30, 1995, and fifteen thousand dollars shall be divided by the difference between the total amount of the grants awarded to all youth service bureaus that were awarded grants in excess of fifteen thousand dollars for said fiscal year and the product of fifteen thousand dollars and the number of such grants for said fiscal year.

(b) In order for a youth service bureau to receive the full amount of the state grant determined pursuant to subsection (a) of this section, a town shall contribute an amount equal to the amount of the state grant. A town shall provide not less than fifty per cent of its contribution from funds appropriated by the town for that purpose, and the remaining amount in other funds or in-kind contributions in accordance with regulations adopted by the State Board of Education in accordance with Chapter 54.

(c) Any funds remaining due to a town's failure to match funds as provided in subsection (b) of this section, shall be redistributed in accordance with the provisions of this section. The State Board of Education shall adopt regulations in accordance with the provisions of Chapter 54 to coordinate the youth service bureau program and to administer the grant system established pursuant to this section and sections 10-19m and 10-19n.

Sec. 10-19p. (Formerly Sec. 17a-41). Assistance to youth service bureaus. The Department of Education shall provide grant management services, program monitoring, program evaluation and technical assistance to such state-aided youth service bureaus, and the Commissioner may assign or appoint necessary personnel to perform such duties, subject to the provisions of Chapter 67.

APPENDIX B

2013-14 Report of Youth Service Bureau Income By Source

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Ansonia	$16,484	$6,172			$16,484	$4,000		**$43,140**
Ashford	$14,000	$3,259		$5,100	$14,000		$2,000	**$38,359**
Avon	$14,000	$6,172	$3,000		$14,000			**$37,172**
Berlin	$14,000	$6,172			$99,828			**$120,000**
Bloomfield	$16,008	$6,172	$68,179		$410,000	$75,000	$8,000	**$583,359**
Branford	$39,941	$6,172	$79,245		$601,126		$10,000	**$736,484**
Bridgeport	$145,757	$9,874			$96,244	$47,263		**$299,138**
Bristol	$49,917	$7,455	$116,561		$338,376		$142,850	**$655,159**
Canaan	$28,328	$4,937			$45,749	$12,000	$129,100	**$220,114**
Canton	$14,000	$4,937	$2,400		$8,800	$35,380		**$65,517**
Cheshire	$17,878	$6,172	$10.,495		$783,764		$2,000	**$809,814**
Clinton	$14,000	$4,937		$204,888	$186,434	$198,000	$13,472	**$621,731**
Colchester	$18,833	$4,937	$8,200		$331,069	$50,000	$4,500	**$417,539**
Columbia	$14,000	$3,259			$22,944			**$40,203**
Coventry	$14,520	$4,937	$3,100		$29,500		$5,500	**$57,557**
Cromwell	$14,000	$4,937			$14,000			**$32,937**
Danbury	$61,624	$7,455	$52,841		$201,832	$10,000	$265,184	**$598,936**
Derby	$14,000	$4,937	$5,000		$29,000	$10,000	$17,500	**$80,437**
Durham	$14,000	$4,937			$33,780	$23,500	$36,500	**$112,717**
East Granby	$14,000	$3,259	$5,585		$14,000	$4,926	$4,926	**$46,696**
East Haddam	$14,000	$4,937			$162,860	$70,000	$26,500	**$278,297**
East Hampton	$16,137	$4,937			$45,000	$5,000	$5,000	**$76,074**
East Hartford	$47,192	$7,455	$26,825		$378,599	$40,000	$40,100	**$540,171**
East Haven	$22,209	$6,172	$10,500		$43,974	$52,500	$54,500	**$189,855**
East Lyme	$21,095	$6,171	$9,550		$120,000	$50,000	$55,500	**$262,316**
Ellington	$14,000	$4,937	$75,000		$68,455		$3,100	**$165,492**
Enfield	$34,722	$7,455	$214,057		$423,192		$1,500	**$680,926**
Essex	$17,337	$4,937	$6,370		$82,890	$101,235	$101,235	**$314,004**
Fairfield	$28,985	$7,455	$7,382		$63,000	$4,000	$8,000	**$118,822**
Farmington	$14,000	$6,172	$4,200		$129,000		$5,000	**$158,372**
Glastonbury	$20,299	$7,455	$7,550		$1,249,245	$21,000	$21,500	**$1,327,049**
Granby	$14,000	$4,937	$7,400		$59,585	$26,100	$37,185	**$149,207**
Griswold	$14,000	$4,937	$5,000		$71,662	$60,000	$61,500	**$217,099**
Groton	$31,737	$7,455	$7,382		$200,000		$200	**$246,774**
Guilford	$25,337	$6,172	$4,425		$483,426	$25,144	$25,144	**$569,648**
Hamden	$37,679	$7,455	$318,675		$290,314	$800	$2,800	**$657,723**
Hartford	$163,271	$9,874	$762,130		$2,484,335	$81,080	$81,080	**$3,581,770**
Hebron	$37,499	$6,172			$22,944			**$66,615**
Killingworth	$14,000	$4,937	$177,943		$144,645	$209,500	$238,300	**$789,325**
Ledyard	$18,545	$4,937			$47,636	$66,306	$66,506	**$203,930**
Madison	$28,763	$6,172	$125,558		$523,643	$200,000	$234,530	**$1,118,666**
Manchester	$37,996	$7,455			$37,996			**$83,447**

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Mansfield	$16,385	$4,937			$16,484			**$37,806**
Meriden	$50,214	$7,455	$155,800		$151,986	$100,000	$150,000	**$615,455**
Middletown	$31,930	$7,455			$170,624		$8,500	**$218,509**
Milford	$37,732	$7,455			$37,326			**$82,513**
Montville	$18,336	$6,172	$9,550		$153,475	$5,967	$9,434	**$202,934**
Naugatuck	$27,828	$7,455	$4,500		$121,984	$2,500	$2,500	**$166,767**
New Britain	$73,863	$7,455	$110,000		$251,092	$11,925	$16,925	**$471,260**
New Canaan	$14,418	$6,172	$6,111		$235,226			**$261,927**
New Haven	$124,863	$9,874			$103,786	$21,077	$125,863	**$385,463**
Newington	$23,029	$7,455	$7,000		$254,063	$25,000	$81,770	**$398,317**
New London	$26,825	$6,172	$452,692		$63,334	$200,000	$295,244	**$1,044,267**
New Milford	$21,636	$6,172	$16,087		$410,669		$6,045	**$460,609**
North Haven	$17,399	$6,171			$17,337			**$40,907**
Norwalk	$66,887	$7,455	$219,159		$241,348	$50,635	$50,635	**$636,119**
Norwich	$88,833	$7,455	$255,861		$177,328	$45,750	$45,750	**$620,977**
Old Lyme	$20,217	$4,937	$9,085	$98,500	$91,500	$104,974	$165,974	**$495,187**
Old Saybrook	$38,425	$4,937	$2,400		$274,600	$24,000	$47,500	**$391,862**
Orange	$18,147	$4,937			$70,275	$70,275	$70,275	**$233,909**
Plainfield	$50,425	$7,455			$49,823			**$107,703**
Plainville	$24,312	$6,171	$3,105		$82,000	$50,000	$60,000	**$225,588**
Portland	$14,000	$4,937	$2,400		$269,887		$18,850	**$310,074**
Preston	$14,000	$3,259			$14,000			**$31,259**
Prospect	$14,000	$4,937			$8,600	$5,400	$5,400	**$38,337**
Ridgefield	$14,000	$6,171			$18,500	$13,600	$54,350	**$106,621**
Rocky Hill	$16,865	$6,171	$9,550		$150,373	$16,816	$16,816	**$216,591**
Shelton	$22,815	$7,455	$4,500		$215,869	$9,500	$15,000	**$275,139**
Simsbury	$14,000	$6,171	$4,245		$8,000	$10,000	$12,000	**$54,416**
Southington	$26,918	$7,455	$7,500		$296,951	$21,000	$22,000	**$381,824**
South Windsor	$22,734	$6,171	$18,494		$257,294	$35,500	$45,550	**$385,743**
Stafford	$20,887	$4,937			$20,769			**$46,593**
Stamford	$60,783	$9,874	$7,130		$412,748			**$490,535**
Stonington	$19,373	$6,171	$30,105		$128,941	$92,772	$96,772	**$374,134**
Stratford	$40,759	$7,455	$186,609		$405,854	$143,267	$219,767	**$1,003,711**
Suffield	$14,000	$4,937	$3,105		$74,185			**$96,227**
Tolland	$21,233	$4,937	$17,093		$32,871	$171,528	$74,528	**$322,190**
Torrington	$39,051	$7,455	$80,920		$39,333		$13,000	**$179,759**
Trumbull	$25,628	$7,455			$209,107			**$242,190**
Vernon	$23,238	$6,171	$13,976		$217,150	$11,500	$13,700	**$285,735**
Voluntown	$14,000	$3,259			$14,000	$7,000	$21,000	**$59,259**
Wallingford	$29,240	$7,455	$13,175		$324,899	$12,000	$44,000	**$430,769**
Waterford	$14,000	$6,171	$64,800		$224,767		$10,000	**$319,738**
Watertown	$14,000	$6,171			$14,000			**$34,171**
Westbrook	$14,000	$3,259			$125,000	$10,000	$20,000	**$172,259**
West Hartford	$35,443	$7,455	$20,040		$199,976	$28,000	$93,000	**$383,914**
West Haven	$43,675	$7,455	$138,806		$68,000	$11,000	$11,000	**$279,936**
Weston	$14,000	$4,937			$41,834	$1,100	$1,100	**$62,971**
Westport	$22,357	$6,171			$237,727			**$266,255**

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Wethersfield	$21,807	$6,171	$6,250		$21,666	$114,982	$127,227	**$298,103**
Willington	$14,000	$3,259	$2,800		$50,407	$140	$140	**$70,746**
Wilton	$14,000	$6,171	$6,111		$92,574	$113,115	$113,545	**$345,516**
Winchester	$17,389	$4,937	$19,405		$48,658		$47,500	**$137,889**
Windsor	$20,114	$6,171	$4,245		$105,000	$64,000	$64,000	**$263,530**
Windsor Locks	$14,000	$4,937			$39,472		$4,000	**$62,409**
Woodbridge	$14,000	$4,937			$45,341	$6,000	$7,000	**$77,278**
United Way-Greenwich	$14,000	$7,455	$13,225		$27,200	$33,320	$101,656	**$196,856**
Waterbury	$102,469	$9,874			$75,000		$23,418	**$210,761**
Southbury-Middlebury	$0		$5,585		$206,882		$251,500	**$463,967**
Norton Heights Depot	$14,418	$6,171	$6,250		$51,950	$79,600	$120,600	**$278,989**
Windham Regional Community	$24,082	$6,171	$454,750		$23,916	$25,000	$29,000	**$562,919**
Newtown Youth and Family	$21,408	$6,171	$75,000		$274,000	$117,500	$1,141,500	**$1,635,579**
TOTAL	$2,930,483	$620,299	$4,581,477	$308,488	$18,490,292	$3,348,477	$5,686,046	$35,965,562

2014-15 Report of Youth Service Bureau Income By Source

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Ansonia	$16,484	$6,172			$16,484	$4,000		**$43,140**
Ashford	$14,000	$3,259		$5,100	$14,000		$2,000	**$38,359**
Avon	$14,000	$6,172	$3,000		$14,000			**$37,172**
Berlin	$14,000	$6,172			$99,828			**$120,000**
Bloomfield	$16,008	$6,172	$68,179		$410,000	$75,000	$8,000	**$583,359**
Branford	$39,941	$6,172	$79,245		$601,126		$10,000	**$736,484**
Bridgeport	$145,757	$9,874			$96,244	$47,263		**$299,138**
Bristol	$49,917	$7,455	$116,561		$338,376		$142,850	**$655,159**
Canaan	$28,328	$4,937			$45,749	$12,000	$129,100	**$220,114**
Canton	$14,000	$4,937	$2,400		$8,800	$35,380		**$65,517**
Cheshire	$17,878	$6,172	$10.,495		$783,764		$2,000	**$809,814**
Clinton	$14,000	$4,937		$204,888	$186,434	$198,000	$13,472	**$621,731**
Colchester	$18,833	$4,888	$8,200		$331,069	$50,000	$4,500	**$417,490**
Columbia	$14,000	$3,259			$22,944			**$40,203**
Coventry	$14,520	$4,937	$3,100		$29,500		$5,500	**$57,557**
Cromwell	$14,000	$4,937			$14,000			**$32,937**
Danbury	$61,624	$7,455	$52,841		$201,832	$10,000	$265,184	**$598,936**
Derby	$14,000	$4,937	$5,000		$29,000	$10,000	$17,500	**$80,437**
Durham	$14,000	$4,937			$33,780	$23,500	$36,500	**$112,717**
East Granby	$14,000	$3,259	$5,585		$14,000	$4,926	$4,926	**$46,696**
East Haddam	$14,000	$4,937			$162,860	$70,000	$26,500	**$278,297**
East Hampton	$16,137	$4,937			$45,000	$5,000	$5,000	**$76,074**
East Hartford	$47,192	$7,455	$26,825		$378,599	$40,000	$40,100	**$540,171**
East Haven	$22,209	$6,172	$10,500		$43,974	$52,500	$54,500	**$189,855**
East Lyme	$21,095	$6,171	$9,550		$120,000	$50,000	$55,500	**$262,316**
Ellington	$14,000	$4,937	$75,000		$68,455		$3,100	**$165,492**
Enfield	$34,722	$7,455	$214,057		$423,192		$1,500	**$680,926**
Essex	$17,337	$4,937	$6,370		$82,890	$101,235	$101,235	**$314,004**
Fairfield	$28,985	$7,455	$7,382		$63,000	$4,000	$8,000	**$118,822**
Farmington	$14,000	$6,172	$4,200		$129,000		$5,000	**$158,372**
Glastonbury	$20,299	$7,455	$7,550		$1,249,245	$21,000	$21,500	**$1,327,049**
Granby	$14,000	$4,937	$7,400		$59,585	$26,100	$37,185	**$149,207**
Griswold	$14,000	$4,937	$5,000		$71,662	$60,000	$61,500	**$217,099**
Groton	$31,737	$7,455	$7,382		$200,000		$200	**$246,774**
Guilford	$25,337	$6,172	$4,425		$483,426	$25,144	$25,144	**$569,648**
Hamden	$37,679	$7,455	$318,675		$290,314	$800	$2,800	**$657,723**
Hartford	$163,271	$9,874	$762,130		$2,484,335	$81,080	$81,080	**$3,581,770**
Hebron	$37,499	$6,172			$22,944			**$66,615**
Killingworth	$14,000	$4,937	$177,943		$144,645	$209,500	$238,300	**$789,325**
Ledyard	$18,545	$4,937			$47,636	$66,306	$66,506	**$203,930**
Madison	$28,763	$6,172	$125,558		$523,643	$200,000	$234,530	**$1,118,666**
Manchester	$37,996	$7,455			$37,996			**$83,447**
Mansfield	$16,385	$4,937			$16,484			**$37,806**
Meriden	$50,214	$7,455	$155,800		$151,986	$100,000	$150,000	**$615,455**

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Middletown	$31,930	$7,455			$170,624		$8,500	**$218,509**
Milford	$37,732	$7,455			$37,326			**$82,513**
Montville	$18,336	$6,172	$9,550		$153,475	$5,967	$9,434	**$202,934**
Naugatuck	$26,828	$7,455	$4,500		$121,984	$2,500	$2,500	**$165,767**
New Britain	$73,863	$7,455	$110,000		$251,092	$11,925	$16,925	**$471,260**
New Canaan	$14,418	$6,172	$6,111		$235,226			**$261,927**
New Haven	$124,863	$9,874			$103,786	$21,077	$125,863	**$385,463**
Newington	$23,029	$7,455	$7,000		$254,063	$25,000	$81,770	**$398,317**
New London	$26,825	$6,172	$452,692		$63,334	$200,000	$295,244	**$1,044,267**
New Milford	$21,636	$6,172	$16,087		$410,669		$6,045	**$460,609**
North Haven	$17,399	$6,171			$17,337			**$40,907**
Norwalk	$66,887	$7,455	$219,159		$241,348	$50,635	$50,635	**$636,119**
Norwich	$88,833	$7,455	$255,861		$177,328	$45,750	$45,750	**$620,977**
Old Lyme	$20,217	$4,937	$9,085	$98,500	$91,500	$104,974	$165,974	**$495,187**
Old Saybrook	$38,425	$4,937	$2,400		$274,600	$24,000	$47,500	**$391,862**
Orange	$18,147	$4,937			$70,275	$70,275	$70,275	**$233,909**
Plainfield	$50,425	$7,455			$49,823			**$107,703**
Plainville	$24,312	$6,171	$3,105		$82,000	$50,000	$60,000	**$225,588**
Portland	$14,000	$4,937	$2,400		$269,887		$18,850	**$310,074**
Preston	$14,000	$3,259			$14,000			**$31,259**
Prospect	$14,000	$4,937			$8,600	$5,400	$5,400	**$38,337**
Ridgefield	$14,000	$6,171			$18,500	$13,600	$54,350	**$106,621**
Rocky Hill	$16,865	$6,171	$9,550		$150,373	$16,816	$16,816	**$216,591**
Shelton	$22,815	$7,455	$4,500		$215,869	$9,500	$15,000	**$275,139**
Simsbury	$14,000	$6,171	$4,245		$8,000	$10,000	$12,000	**$54,416**
Southington	$26,918	$7,455	$7,500		$296,951	$21,000	$22,000	**$381,824**
South Windsor	$22,734	$6,171	$18,494		$257,294	$35,500	$45,550	**$385,743**
Stafford	$20,887	$4,937			$20,769			**$46,593**
Stamford	$60,783	$9,874	$7,130		$412,748			**$490,535**
Stonington	$19,373	$6,171	$30,105		$128,941	$92,772	$96,772	**$374,134**
Stratford	$40,759	$7,455	$186,609		$405,854	$143,267	$219,767	**$1,003,711**
Suffield	$14,000	$4,937	$3,105		$74,185			**$96,227**
Tolland	$21,233	$4,937	$17,093		$32,871	$171,528	$74,528	**$322,190**
Torrington	$39,051	$7,455	$80,920		$39,333		$13,000	**$179,759**
Trumbull	$25,628	$7,455			$209,107			**$242,190**
Vernon	$23,238	$6,171	$13,976		$217,150	$11,500	$13,700	**$285,735**
Voluntown	$14,000	$3,259			$14,000	$7,000	$21,000	**$59,259**
Wallingford	$29,240	$7,455	$13,175		$324,899	$12,000	$44,000	**$430,769**
Waterford	$14,000	$6,171	$64,800		$224,767		$10,000	**$319,738**
Watertown	$14,000	$6,171			$14,000			**$34,171**
Westbrook	$14,000	$3,259			$125,000	$10,000	$20,000	**$172,259**
West Hartford	$35,443	$7,455	$20,040		$199,976	$28,000	$93,000	**$383,914**
West Haven	$43,675	$7,455	$138,806		$68,000	$11,000	$11,000	**$279,936**
Weston	$14,000	$4,937			$41,834	$1,100	$1,100	**$62,971**
Westport	$22,357	$6,171			$237,727			**$266,255**
Wethersfield	$21,807	$6,171	$6,250		$21,666	$114,982	$127,227	**$298,103**

Town Name	State Education Award (SPID 17052)	State Education Enhancement Grant (SPID 16201)	Other State Funding	Federal Funds	Municipal Contribution	In Kind Contribution	Other Funds	Total Income
Willington	$14,000	$3,259	$2,800		$50,407	$140	$140	**$70,746**
Wilton	$14,000	$6,171	$6,111		$92,574	$113,115	$113,545	**$345,516**
Winchester	$17,389	$4,937	$19,405		$48,658		$47,500	**$137,889**
Windsor	$20,114	$6,171	$4,245		$105,000	$64,000	$64,000	**$263,530**
Windsor Locks	$14,000	$4,937			$39,472		$4,000	**$62,409**
Woodbridge	$14,000	$4,937			$45,341	$6,000	$7,000	**$77,278**
United Way-Greenwich	$14,000	$7,455	$13,225		$27,200	$33,320	$101,656	**$196,856**
Waterbury	$102,469	$9,874			$75,000		$23,418	**$210,761**
Southbury-Middlebury	$25,884	$6,111	$5,585		$206,882		$251,500	**$495,962**
Norton Heights Depot	$14,418	$6,172	$6,250		$51,950	$79,600	$120,600	**$278,990**
Windham Regional Community	$24,082	$6,171	$454,750		$23,916	$25,000	$29,000	**$562,919**
Newtown Youth and Family	$21,408	$6,171	$75,000		$274,000	$117,500	$1,141,500	**$1,635,579**
TOTAL	$2,955,367	$626,362	$4,581,477	$308,488	$18,490,292	$3,348,477	$5,686,046	$35,996,509

APPENDIX C

Youth Service Bureaus by Region

Eastern Region Youth Service Bureaus
Andover/Hebron/Marlborough Youth Services (serving Andover, Hebron, Marlborough)
Ashford Youth Services Bureau
Coventry Youth Services
East Hartford Youth Services
Ellington Youth Services
Enfield Youth Services
Glastonbury Youth and Family Services
Manchester Youth Services
Mansfield Youth Services
South Windsor Youth & Family Services
Stafford Family Services
Tolland Human Services
United Services (serving Killingly, Putnam, Thompson, Plainfield, Sterling, Pomfret, Woodstock, Canterbury Brooklyn, Eastford)
Vernon Youth Services Bureau
Willington Youth Services
Windham Youth Services

Fairfield County Youth Service Bureaus
Bridgeport Youth Services Bureau
Fairfield Youth Services
Mayor's Youth Service Bureau of Stamford
New Canaan Youth Services
Norwalk Department of Youth Services
Stratford Community Services
The Depot (serving Darien)
The United Way of Greenwich, Inc.
Trumbull Counseling Center
Weston Youth Services
Westport Department of Human Services
Wilton Youth Services

Middlesex County Youth Service Bureaus
Clinton Youth & Family Services
Cromwell Youth Services
Durham/Middlefield Youth Services (serving Durham, Middlefield)
East Haddam Youth Services
East Hampton Youth Services
Middletown Youth Services
Old Saybrook Youth & Family Services

Portland Youth & Family Services
Tri-Town Youth Services, Inc. (serving Essex, Deep River, Chester)
Westbrook Youth & Family Services
Youth & Family Services of Haddam/Killingworth (serving Haddam, Killingworth)

New London Youth Service Bureaus
Colchester Youth Services
East Lyme Youth Services
Griswold Youth Services Bureau
Groton Youth & Family Services
Ledyard Youth Services
Lyme Youth Services (serving Old Lyme, Lyme)
Montville Youth Services
Norwich Youth & Family Services
Office of Youth Affairs (serving New London)
Preston Youth Services
Stonington Youth & Family Services
Waterford Youth Service Bureau

North Central Youth Service Bureaus
Avon Youth Services
Berlin Youth Services
Bloomfield Social & Youth Services
Bristol Youth Services
East Granby Youth Services
Farmington Youth Services
Granby Youth Services
Hartford Youth Services
New Britain Youth & Family Services
Newington Youth Services
Plainville Youth Services
Rocky Hill Youth Services
Simsbury Youth Service Bureau
Southington Youth Services
Suffield Youth Services
The Bridge Family Center (serving West Hartford)
Wethersfield Social & Youth Services Department
Windsor Locks Youth Services
Windsor Youth Service Bureau

Northwestern Youth Service Bureaus
Canaan Youth Services
Canton Youth Services Bureau
Cheshire Youth and Social Services
Danbury Youth Services Housatonic Youth Services (serving Canaan [Falls Village], Cornwall, Kent, North Canaan, Salisbury, Sharon)

Naugatuck Youth Services
New Milford Youth Agency
Newtown Youth Services
Prospect Youth Service Bureau
Ridgefield Youth Services
Torrington Area Youth Services (serving Torrington, Harwinton, Burlington)
Waterbury Youth Service System
Winchester Youth Service Bureau (serving Barkhamsted, Colebrook, Hartland, New Hartford, Norfolk, Winchester)

South Central Youth Service Bureaus
Ansonia Youth Service Bureau
Branford Counseling Center
East Haven Youth Services
Guilford Youth & Family Services
Hamden Youth Services
Madison Youth Services
Meriden Youth Services
Milford Youth Services
New Haven Youth Services
North Haven Community Services
Orange Department of Youth Services
Shelton Youth Service Bureau
Wallingford Youth Social Services
West Haven Youth & Family Services
Woodbridge Human Services